



Mastering Collaboration

- What
- Why
- Who
- Trolls
- Choices
- How



What is collaboration?

“To work jointly with.”



Once upon a time ...

Pairs:

I worked jointly with ...

It felt ...

We were able to accomplish ...

(1 min each)



Whakatauki

Ehara taku toa i te toa takitahi,
engari, he toa takitini

*Success is not the work of one,
but the work of many.*



What is collaboration?

“To work jointly with.”

“To cooperate traitorously
with the enemy.”



Once upon a time ...

Pairs:

I worked jointly with ...

It felt ...

In the end ...

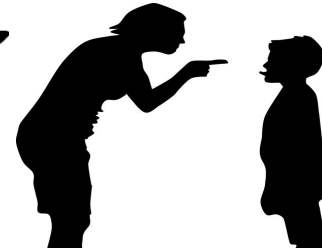
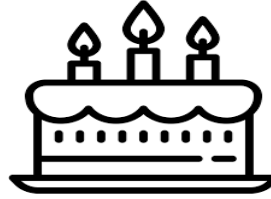
(1 min each)



Why Collaborate?

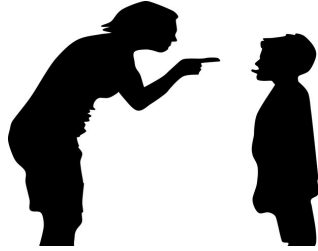
What's the difference between

- Baking a cake
- Parenting
- Sending a rocket to the moon



Catapult

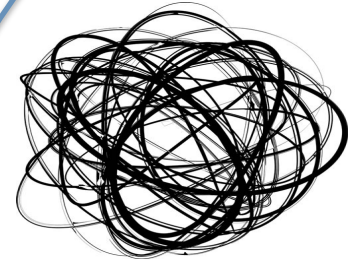
FAR FROM
AGREEMENT



POLITICAL – “Sell”



COMPLEX – “Co-create”



CHAOTIC –
establish order

CLOSE TO
AGREEMENT



SIMPLE – “Tell”



COMPLICATED – “Consult”

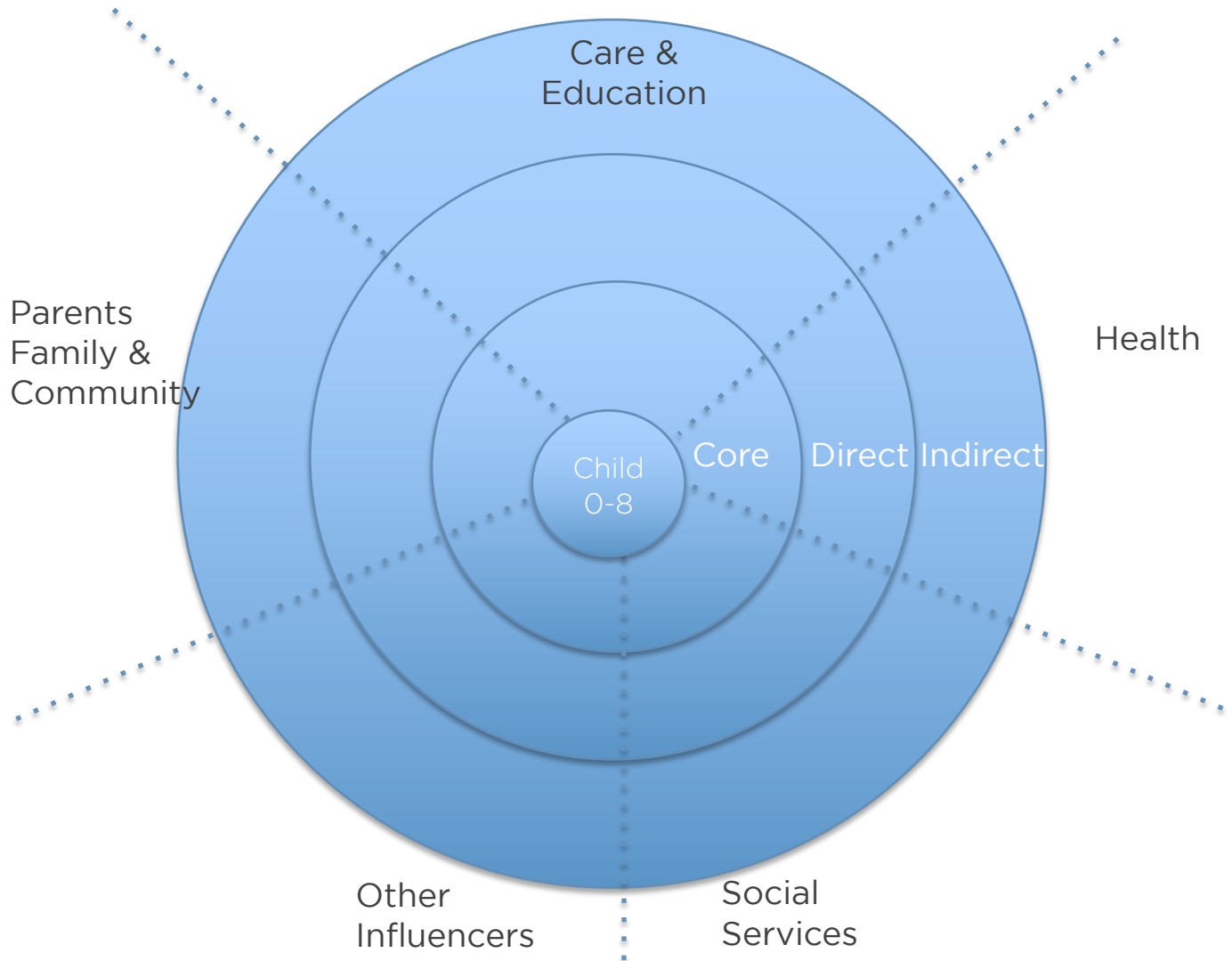
CLOSE TO
CERTAINTY

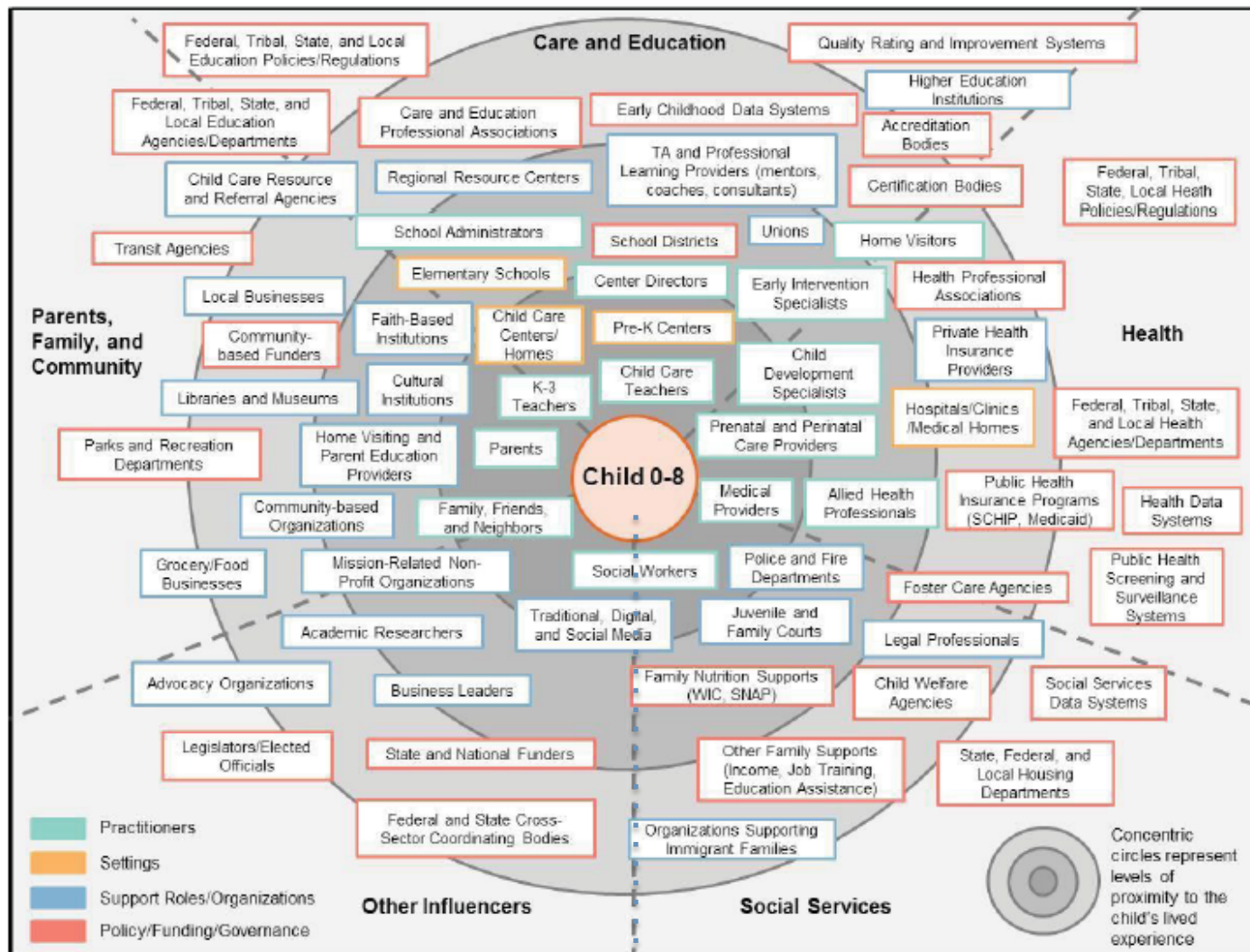
FAR FROM
CERTAINTY

Who to Collaborate with?

Mapping the system

- Put the user at the centre e.g. children 0-8
- What are the key stakeholder roles e.g. parents, education, health ...
- Can these be categorized e.g. practitioners, settings, support ...
- Place into core, direct and indirect in proximity to user's lived experience





“Collaboration is becoming more necessary and more difficult.”

Adam Kahane, *Collaborating with the Enemy*

Trolls Waiting Under the Bridge

- Competition
- Commitment
- Control



Choices

A hand with orange and blue patterns is shown in the foreground, palm facing up. The background is a blurred image of red and yellow gears on a blue surface.

Collaboration
isn't the only
option.
Don't unless
you have to.

Continuum

A person's legs are visible from the knees down, wearing green cargo pants and dark sneakers with white soles. They are standing on a wooden bench or staircase with alternating orange and grey horizontal stripes. The background is slightly blurred, focusing attention on the person's legs and the text overlay.

- Collaborating
- Cooperating
- Coordinating
- Networking



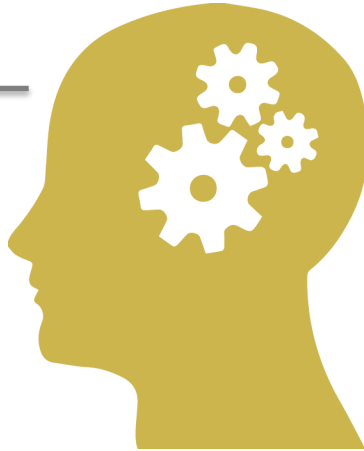
Before

- Perceived need
- Clear goal
- Shared understanding
- Commitment
- Willing to share ideas, resources, influence and power
- Perceived benefits outweigh costs

How to Collaborate Successfully

Conventional

How can I
change others



Assumes there is one
right answer and
attempts to control ...

Stretch

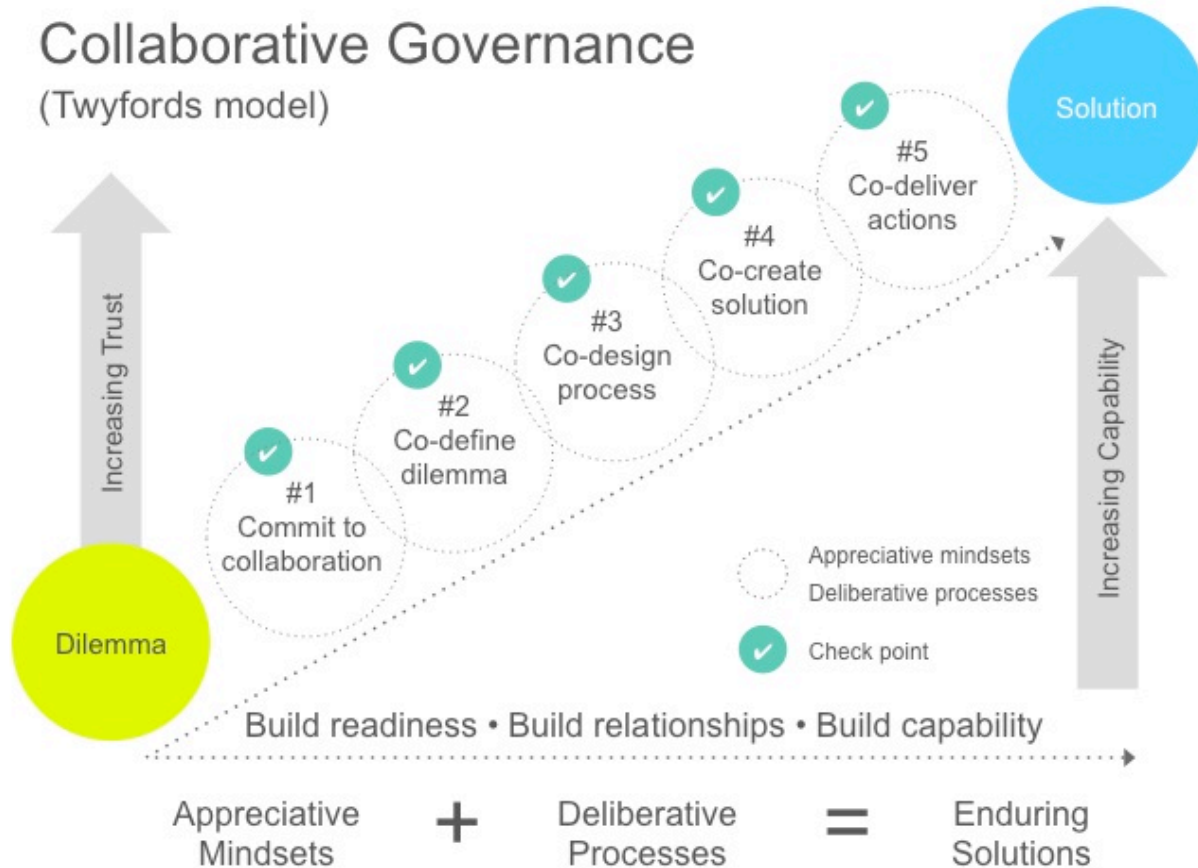
What can we do
differently?



Experimenting with
multiple perspectives
and possibilities ...

Collaborative Governance

(Twyford's model)



Catapult

Key Skills

- Deep listening
- Dialogue
- Adaptive leadership
- Holding environment
- Facilitation
- Experimentering





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- Leadership development
- Complexity and culture change

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